

# Levels of Humans + AI in Organizations

|                                    | Overview   | Features   | Success factors  |
|------------------------------------|--|--|--|
| <b>Ecosystem Value Co-creation</b> | Cross-organizational network of human experts and autonomous agents co-creating solutions and value across boundaries.     | <ul style="list-style-type: none"><li>Processes for clear shared objectives</li><li>Trust-anchored agent standards</li><li>Multi-party co-development sandbox</li><li>Human expertise embedded in loop</li></ul> | <ul style="list-style-type: none"><li>Unified cross-partner trust framework</li><li>Fair value-sharing mechanisms</li><li>Ecosystem-wide upskilling programs</li><li>Strong orchestration &amp; governance</li></ul> |
| <b>Evolutionary Enterprise</b>     | Self-adapting enterprise where human and AI insight continually sense change, reconfigure structure, and amplify value.    | <ul style="list-style-type: none"><li>Codified human-AI decision rights</li><li>AI-driven role-evolution insights</li><li>Dynamic capability marketplaces</li><li>Proactive ethical-impact monitors</li></ul>    | <ul style="list-style-type: none"><li>Agile adaptive governance cycles</li><li>Experimentation-encouraging culture</li><li>Enterprise upskilling flywheel</li><li>Incentives that reward adaptation</li></ul>        |
| <b>Fluid Talent</b>                | An AI marketplace matches projects to the best blend of employees, contractors, and bots, while maximizing human learning. | <ul style="list-style-type: none"><li>Live dynamic skill passports</li><li>Learning-centered project design</li><li>AI-optimised task matching</li><li>Career-growth oriented marketplace</li></ul>              | <ul style="list-style-type: none"><li>Positioned as opportunity engine</li><li>Diverse, flexible reward models</li><li>Continuous upskilling and recognition</li><li>Workforce-planning alignment</li></ul>          |
| <b>Learning Communities</b>        | AI-curated peer circles transform daily work artefacts into collective lessons and evolving expertise.                     | <ul style="list-style-type: none"><li>Co-learning between humans and AI</li><li>Peer-to-peer learning networks</li><li>Enterprise-wide skills ontology</li><li>AI-guided personalized pathways</li></ul>         | <ul style="list-style-type: none"><li>Open knowledge-sharing culture</li><li>Clarify on how learning is shifting</li><li>Seamless L&amp;D system integration</li><li>Human-centred oversight norms</li></ul>         |
| <b>Human-AI Hybrid Teams</b>       | Compact swarms where tasks are split across humans and specialized AI agents that learn and iterate together.              | <ul style="list-style-type: none"><li>AI-driven task orchestration</li><li>Agents aligned to team norms</li><li>Team learning loops</li><li>Real-time shared dashboards</li></ul>                                | <ul style="list-style-type: none"><li>Clear task-owner matrix</li><li>Adaptive human-AI role shifts</li><li>Joint performance KPIs</li><li>Psychological safety rituals</li></ul>                                    |
| <b>Augmented individuals</b>       | AI augments memory, reasoning, creativity, and wellbeing, making every employee a faster, sharper thinker.                 | <ul style="list-style-type: none"><li>Human-AI role complementarity</li><li>Frictionless workflow integration</li><li>Context-aware micro-coaching</li><li>Privacy-preserving architecture</li></ul>             | <ul style="list-style-type: none"><li>Intuitive multimodal interfaces</li><li>Foundational prompt-craft skills</li><li>Transparent reasoning trails</li><li>Embedded human-oversight culture</li></ul>               |